

# PORTLAND FIRE DEPARTMENT

## Alarms Answered - 1990

Month	Still <u>Alarms</u>	Emergencies (Counted w/Stills)	Desk <u>Boxes</u>	Street <u>Boxes</u>	E.S.S. <u>Boxes</u>	Monthly <u>Totals</u>	Medcu <u>Calls</u>
January	209	70	34	51	20	314	632
February	183	43	35	26	21	265	516
March	213	49	36	50	28	327	523
April	233	61	34	31	17	314	535
May	247	50	34	49	25	345	576
June	269	72	41	40	18	367	546
July	272	58	41	58	23	396	651
August	271	98	47	72	18	408	585
September	234	82	42	56	15	328	555
October	217	64	36	45	32	331	523
November	299	70	39	48	31	417	515
December	218	58	53	44	30	342	504
<b>TOTAL =</b>	<b>2,865</b>	<b>775</b>	<b>536</b>	<b>570</b>	<b>278</b>	<b>4,154</b>	<b>6,661</b>

"All-Hands"	23	<b>Total Fire &amp; Medcu = 10,815</b>	
2-Alarm Fires	11		
3-Alarm Fires	4		
Special Calls	19	False Alarms	148
Out of City	2	Fire Deaths	2

<u>Fire Companies - Runs</u>		<u>Island Volunteer Companies</u>	
Engine 1	667	Engine 12 - Peak's Is.	
Engine 3 Quint	802	Engine 13 - Great Diamond Is.	
Engine 4	1,400	Engine 14 - Long Is.	
Engine 5	1,180	Engine 15 - Cliff Is.	
Engine 6	1,052		
E-7 Fireboat	185		
Engine 8 Quint	490	<u>Medcu A.L.S. Units</u>	<u>Runs</u>
Engine 9	557	Medcu No. 3	3,627
Engine 11	547	Medcu No. 4	2,797
Ladder 1	1,061	Medcu No. 5 (12/30/90)	8
Ladder 6	1,292		
Rescue 1	1,041		
Air Rescue	167		

# PORTLAND FIRE DEPARTMENT

## ---ALARM STATISTICS---

1990

	STILL	BOX	DESK BOX	E.S.S.	TOTAL	W/F	2nd	3rd
JAN.	209	51	34	20	314			2
FEB.	183	26	35	21	265		2	
MAR.	213	50	36	28	327	3	1	
APR.	233	31	34	17	314	1	1	1
MAY.	247	49	34	25	345	2	1	
JUN.	269	40	41	18	367	2	1	1
JUL.	272	58	41	23	396	1		
AUG.	271	72	47	18	408	1		
SEP.	234	56	42	15	328	4	3	
OCT.	217	45	36	32	331	4		
NOV.	299	48	39	31	417	3	1	
DEC.	218	44	53	30	342	2	1	
TOTALS	2865	570	536	278	4154	23	10	4

A Desk Box is a box struck on the report of a fire inside a building..

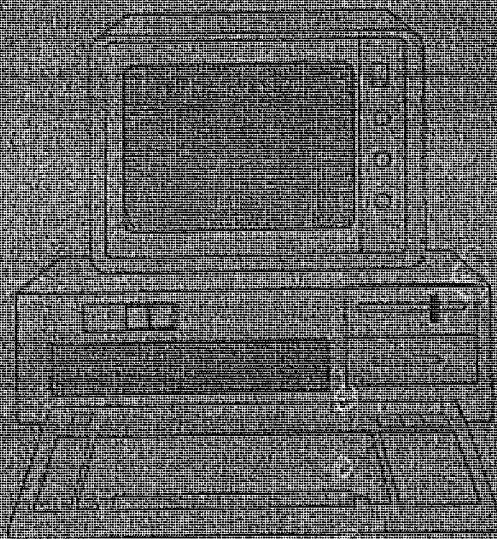
An E.S.S. box is received from a private monitoring company,

Thanks to Chief Fire Alarm Dispatcher Stan LeCoures.

# **THE PORTLAND FIRE DEPARTMENT**

## **A NEW DIRECTION**

**JANUARY 1, 1990**



**CARLETON E. WINSLOW, JR.**

**CHIEF OF DEPARTMENT**

\* \* \*

This booklet is written to the men and women of the Portland  
Fire Department for whom I have the highest respect and  
admiration.

\* \* \*

After completing one-on-one interviews with about two thirds of you it is obvious to me that we have a great many creative, thinking minds with much to offer in the form of suggestions for positive change and new direction. It is apparent that most of us think we already have an excellent fire department, and that when it comes to our primary mission of fire suppression, rescue, and emergency medical work, we have been, and continue to be, aggressive, courageous, and thoroughly professional.

Over the past decade there were several innovative changes which improved our ability to get the job done. Large diameter hose meant a better water supply, and less company down-time. Lighter weight breathing apparatus coupled with a mandatory mask rule greatly reduced the number of injuries from smoke inhalation. A change from 6% to 3% AFFF on the Air Rescue Trucks doubled their capability. And 1 3/4 inch hose gave us the ability to increase the effectiveness of hand lines while maintaining mobility. There are many good things which the former leadership of the department accomplished and for which we should always be grateful.

Also, the way our Department responds to the emergency medical needs of the community has greatly improved over the past 15 years. I was pleased that many of the firefighters and paramedics I spoke with recently, expressed respect for

one another and the way in which each does his or her job.

There are many things that we do very well and those things should not change. Our Department doesn't need a major overhaul in the basic way we accomplish our mission. But from those interviews I have learned that there is still room for the Department to be brought to new heights of ability, professionalism, dignity, and pride in who we are and what we do.

This past year has been one of transition for the Department. Although the year brought about some changes which were obvious to all, other changes have taken place so gradually that they may now be taken for granted. Whether it has been noticed or not, there has been a gradual shift of direction over the past several months bringing Department toward:

- A) Improved protection for the public and for department employees
- B) More participatory management with involvement of all ranks.
- C) A heightened level of dignity and Department image.

- (
- D) Improved financial management allowing the Department to better manage our resources in a way that allows us to maximize opportunities to meet our needs.

Some of the specific things which fall into the above categories are:

A) Improved Protection

- Constant manning (companies are no longer put out of service for lack of manpower)
- Immediate dispatch of mutual aid ambulances
- Night-time inspections of entertainment establishments
- Improved organization and training on the islands
- Completion of an SOP manual for Fire Alarm
- Hearing protection for firefighters
- A full response to all box alarms
- An SOP for mutual aid communities at Portland fires
- The rebuilding of a reserve fleet
- A ventilation system for Munjoy and Stevens Ave.
- Additional portable radios
- Getting back on track with a hose replacement program

B) Participatory Management Opportunities

- New fireboat specification committee
- NFPA 1500 compliance committee
- Training committee
- Awards committee
- Department Historian
- Year Book committee
- Committee to study department paperwork
- Fire Prevention Specialists
- SOP committee
- Fire statistician and computer coordinator
- Apparatus specification committee
- Computer data entry
- Haz-Mat committee
- Civil Service Ordinance Review committee
- Authority from all ranks to interview and make hiring and promotion recommendations
- Regular quarterly Captains' meetings
- Block inspection scheduling by company commanders
- A unique schedule for the fireboat crew while in drydock
- Computers and printers in every fire station



C) Improved Dignity and Department Image

- Color Guard
- Memorial Day ceremony
- A dignified promotion ceremony
- The Chief of Department in uniform
- A more active Department Chaplain
- The organization of a Victim Assistance Program
- Open houses on Fire Service Recognition Day
- Youth Explorer Post
- The renovations to the interior of all fire stations

D) Improved Financial Management

- Establishment of a computerized system for daily monitoring of the department budget

No single person can take credit for the above accomplishments. They have come about in a short time thanks to the ideas and suggestions of a large segment of the department, and because of the dedication of five outstanding Deputy Chiefs, a group of creative Captains and Lieutenants, firefighters who consider their work more than just a job, paramedics who know the importance of the lifesaving business we're in, dispatchers who gave of their time because they know the importance of an organized operation, electricians and other support staff whose daily work keeps the department in business, and last but not least, an active Department Safety Committee and dedicated union officials who carefully watch over the needs, benefits, and rights of the whole team.

These are accomplishments which all of us should be proud of. The game plan for positive change within the department was formulated, a lot of team players got involved, and several goals have already been reached.

But now, as the department moves into a new decade, it's time to think about how we can prepare ourselves to meet the challenges which the 1990's will surely bring.

We will begin by first looking back to 1983 when the city hired a consulting firm, John T. O'Hagan Associates, to study our department and make recommendations on how to make us even more efficient.

John O'Hagan is a former Chief of Department and former Fire Commissioner of the New York City Fire Department. His credentials and experience made him well qualified to provide valuable advice to our Department.

At the conclusion of Chief O'Hagan's study he submitted a 127 page report which contained six major recommendations. The first of those was "The reorientation of the Deputy Chiefs' responsibilities."

According to Chief O'Hagan "A reorganization of the department's administrative structure is necessary". He went on to suggest an organizational chart and management guides which provided for "a greater emphasis on managerial functions, delegation of authority, and participatory management". His suggestions made reference to the importance of planning within the Department management system and the need for a "Chief of Planning."

It is with Chief O'Hagan's recommendations in mind that I have developed, and hereby reveal, my plan for a reorganization of the upper management of the department effective January 1, 1990. The following management guides outline what will become the functions, responsibilities, authority, and personnel relationships of the Chief of Department and of each of the five Deputy Chiefs.

**PORTLAND FIRE DEPARTMENT**  
**Staff Function Guidelines**  
**Effective January 1, 1990**

## CHIEF OF DEPARTMENT

### I. Functions

Chief executive officer of the Department. Directs the operation of the Department in fulfillment of its mission to provide protection to life and property from fire and other hazards and of providing emergency medical service.

### II. Responsibilities and Authority

#### A. Operations and Activities

1. Represents the Department within City Government, interprets and implements city policies and operates the Department within the guidelines established for city agencies.
2. Directs the strategic planning program to define the Department's mission and to develop the plans and programs to achieve it.
3. Organizes the resources of the Department in a manner that insures the most efficiency in reaching the Department's goals.

4. Establishes policy and procedures within the Department.
5. Monitors performance of the Department to insure that its objectives are reached within the parameters agreed upon.
6. Directs fire and emergency operations.
7. Principle Department spokesman and public liaison.

B. Organization

1. Develops the Department organizational structure and management guides.
2. Coordinates the activities of the Deputy Chiefs and the organization of the Board of Engineers.
3. Insures the proper communication and exchange of information within the Department.

C. Personnel

1. Selects all personnel for appointment and promotion within civil service guidelines and approval of the City Manager.

2. Administers grievance procedure at his level of responsibility.

3. Reviews and acts upon disciplinary cases.

### III. Relationships

- A. Reports to the City Manager.
- B. Interfaces with the Mayor and members of the council as they direct or as Department business requires.
- C. Coordinates and interfaces with other Department Heads and the members of city government with whom he must relate to fulfill his function.
- D. Liaison with other fire departments, emergency organizations, and other local, county, state or federal agencies.
- E. Represents the Department with the media, public, community organization, business and professional groups.

## Chief of Operations

### I. Functions

Responsible for the readiness of the fire suppression force.

Administers the utilization, development and deployment of Department manpower in a manner that insures optimum return on available resources. Furnishes functional guidance to division heads in the areas of safety, labor relations and collective bargaining agreement interpretation.

Develops and administers the training programs of the Department.

### II. Responsibilities and Authority

#### A. Operations and Activities

1. Formulates or receives and recommends for approval, proposals for policies on fire and emergency operations and the administration of the firefighting force.
2. Establishes and administers procedures pertaining to firefighting and emergency operations, the management of fire units, and emergency preparedness.



3. Ensures compliance with procedures designed to reduce the risk involved in firefighting.
4. Formulates or receives and recommends for approval, policies on personnel administration, training, and safety.
5. Establishes procedures for personnel administration, labor relations, training, and safety. Administers the initiation and maintenance of necessary personnel records.
6. Manages compliance with the IAFF collective bargaining agreement and grievance procedures. Attends collective bargaining negotiations and serves in the capacity of an advisor to the city labor relations administrator.
7. Develops for recommendation to the Chief of Department and oversees the employee performance evaluation system.
8. Administers the filling of personnel vacancies within the Department.
9. Administers the assignment and scheduling of firefighting personnel.
10. Develops, schedules and administers training programs.

11. Analyzes training needs and recommends new training programs to meet them.
12. Surveys training programs available outside of the Department and recommends participation in those that can improve the Department's performance.
13. Measures effectiveness of training programs in terms of their impact on Department operations.

B. Personnel

1. Assigns firefighters within guidelines established by the Chief of Department, and by the collective bargaining agreement, regarding numerical distribution, age, experience and other general criteria.
2. In cooperation with the city Personnel Department, obtain certified lists from the Civil Service Commission, and develop recommendations to the Chief of Department for promotion or appointment.
3. Confer with Deputy Chiefs when possible prior to the transfer of any officer or firefighter.

4. Prepare disciplinary charges requiring the attention of the Chief of Department, and take other personnel actions intended to advance the goals of the Department.

5. Directs the Training Captain in the development of lesson plans, course materials, instructor training schedules, program supervision and instructing.

### III. Relationships

#### A. Reports to Chief of Department

#### B. Chief of Planning

Coordinates his action with the Chief of Planning and cooperates to initiate planning programs directed toward the management of the fire risks in the City of Portland. Advises and assists in the fulfillment of their functions.

#### C. Chiefs of Engineering

Coordinates his action with the Chiefs of Engineering and cooperates to insure continuous supply of effective and dependable apparatus and equipment, and serviceable fire stations. Advises and assists in the fulfillment of their functions.

D. Communications Directors

Coordinates his action with the Communications and Emergency Communications Directors and Chief Fire Alarm Dispatcher to insure an effective communications network at fire operations.

## Chief of Planning

### I. Functions

Directs the Portland Fire Department planning program. Conducts planning projects as assigned by the Chief of Department. Provides assistance to line and staff officers in carrying out their planning responsibilities.

### II. Responsibility and Authority

#### A. Operations and Activities

1. Formulates or receives and recommends for approval, proposals identified or suggested by trends, opportunities, or problems.
2. Organizes and directs the implementation of planning programs.
3. Establishes and administers a Management Information System.
4. Coordinates interdepartment planning and implementation of programs.
5. Monitors program performance by collecting, processing, and analyzing data.

6. Provides background data for long range planning.

7. Research special planning programs; e.g., risk analysis, workload impact of MEDCU, trends in fire causes, fire strategy policies, new apparatus and equipment that would enhance the performance of the department.

8. Oversees the use of computers within the department.

9. Oversees compliance with Federal SARA Title III

B. Personnel

1. Recruits volunteers for planning and research projects.

2. Recommends assignment of qualified personnel to special projects.

III. Relationships

A. Reports to Chief of Department

B. Other Deputy Chiefs

Advises and assists in fulfillment of their functions in matters within his function and coordinates his activities and cooperates with them in matters of mutual interest.

## Chief of Apparatus Engineering

### I. Functions

Administers the engineering and functional need of the Department in the areas related to apparatus.

### II. Responsibilities and Authority

#### A. Operations and Activities

1. Supervises the maintenance, condition, use and placement of all apparatus.
2. Develops engineering and functional specifications for all apparatus.
3. Monitors operational performance of apparatus.
4. Researches advances in apparatus that would increase department effectiveness and safety.
5. Develops safety procedures to minimize risk in the use of apparatus.
6. Develops long range plans for the Department's future apparatus needs.



### III. Relationships

#### A. Reports to Chief of Department

#### B. Chief of Operations

Coordinates his actions with the Chief of Operations and cooperates in providing the required apparatus to effectively implement fire control and emergency operations, and cooperates in the development of training programs in the use of apparatus. Advises and assists in areas within his function.

#### C. Other Deputy Chiefs

Advises and assists in the fulfillment of their functions in matters within his function and coordinates his activities and cooperates with them in matters of mutual interest. Advises and assists in areas within his function.

#### D. Fleet Maintenance Director

Coordinates his actions with the Fleet Maintenance Director to insure that the Department apparatus receives the preventative maintenance and repairs necessary to keep it in a reliable condition.

## Chief of Equipment Engineering

### I. Functions

Administers the engineering and functional need of the Department in the areas related to equipment and supplies.

### II. Responsibilities and Authority

#### A. Operations and Activities

1. Supervises the maintenance, condition, use and placement of all equipment.
2. Develops engineering and functional specifications for all equipment.
3. Monitors operational performance of equipment.
4. Researches advances in equipment that would increase department effectiveness and safety.
5. Develops safety procedures to minimize risk in the use of equipment.
6. Develops long range plans for the Department's future equipment needs.

B. Personnel

1. Directs the Department storekeeper in the procurement and distribution of equipment and supplies.
2. Recruits volunteers to assist him in meeting his responsibilities.

III. Relationships

A. Reports to Chief of Department

B. Chief of Operations

Coordinates his actions with the Chief of Operations and cooperates in providing the required equipment to effectively implement fire control and emergency operations, and cooperates in the development of training programs in the use of equipment. Advises and assists in areas within his function.

- C. Other Deputy Chiefs Advises and assists in the fulfillment of their functions in matters within his function and coordinates his activities and cooperates with them in matters of mutual interest. Advises and assists in areas within his function.

## Chief of Facilities Engineering

### I. Functions

Administers the engineering and functional need of the Department in the areas related to Department real estate.

### II. Responsibilities and Authority

#### A. Operations and Activities

1. Supervises the maintenance, condition, and use of all fire stations.
2. Develops engineering and functional specifications for all buildings and their fixtures.
3. Monitors conditions in stations which insure effectiveness and safety.
4. Develops safety procedures to minimize risk to personnel working and living in the stations.
5. Develops long range plans for the Department's future fire station needs.

B. Personnel

1. Recruits volunteers to assist him in meeting his responsibilities.

III. Relationships

A. Reports to Chief of Department

B. Chief of Operations

Coordinates his actions with the Chief of Operations and cooperates in providing the required fire stations to effectively insure a rapid response to fires and emergencies. Advises and assists in areas within his function.

C. Other Deputy Chiefs

Advises and assists in the fulfillment of their functions in matters within his function and coordinates his activities and cooperates with them in matters of mutual interest. Advises and assists in areas within his function.

The following personnel are assigned to the above positions effective January 1, 1990:

Chief of Operations	- Deputy Chief Donald Brown
Chief of Planning	- Deputy Chief Joseph Thomas
Chief of Apparatus Engineering	- Deputy Chief Daniel O'Brien
Chief of Equipment Engineering	- Deputy Chief Ronald Thompson
Chief of Facilities Engineering	- Deputy Chief Reginald Wyman

## SUMMARY

This reorganization will provide the Department with the direction needed to carry it into the 1990's and beyond. With this foundation in place we are now ready to begin building a program which will implement additional recommendations of Chief O'Hagan, as well as our own, which are:

1. The start of a management development program which will include use of the National Fire Academy.
2. Expansion of the training program.
3. Development of policies regarding strategy and tactics on the fireground.
4. Provide for improved coverage within the city during two alarm fires.

These goals will not be reached quickly or easily. But with the direction established, the goal clearly within everyone's view, and with our team of dedicated men and women we will be successful.











N O T I C E

# 1026

PORTLAND FIRE DEPARTMENT  
MEMORANDUM

TO: All Department Personnel  
FROM: Chief Winslow *B. E. W.*  
DATE: 1-17-90  
SUBJECT: Recent Fires

After several weeks of responding to a number of working fires, last night we fought our third recent three bagger. Platoon 2 must be getting a little tired.

I have been pleased with the jobs done and particularly with the tough one last night on Washington Avenue. Basement fires are always hard to get at, but because that building was large and had no outside openings to the basement, it was an unusually stubborn job.

The aggressive interior work done on the second and third floors was an important factor in saving the building. The fire extended up in only a few places and it never did reach the cockloft.

I was glad so many off duty men came back. They were a welcome relief to those who had been working hard on the inside. At least we didn't have to contend with either bitter cold or the hot weather relief problems of summer.

Keeping troops out of the first floor store was important because of the high risk of someone falling into the basement. At one point we were close to where I was going to order everyone out of the entire building, go to an exterior attack, and essentially write the building off, but you guys confined the fire and before long billows of hot smoke started turning to white steam. Once again, Portland Firefighters showed how good they are, resulting in the save of a half million dollar piece of property. I was impressed.

cc: Robert B. Ganley, City Manager



TO: CHIEF, CARLETON E. WINSLOW  
FROM: DEPUTY CHIEF JOSEPH THOMAS  
DATE: APRIL 30, 1990  
SUBJECT: COST ANALYSIS OF HAZARDOUS MATERIALS INCIDENT  
I-295 ROLLOVER, MARCH 13, 1990

Attached please find the cost analysis for services rendered at the Hazardous Materials Incident of March 13, 1990.

I have included copies of all substantiating data for justification of all costs shown. All agencies submitting requests for cost reimbursement have been included.

If I can be of any further assistance please let me know.

PORTLAND FIRE DEPARTMENT

COST ANALYSIS FOR I-295 ROLLOVER INCIDENT 3/13/90

ORGANIZATION	COST
PORTLAND FIRE DEPARTMENT	\$ 11,265.94
PORTLAND PARKS & PUBLIC WORKS	2,227.00
WESTBROOK FIRE DEPARTMENT	2,470.00
SO. PORTLAND FIRE DEPARTMENT	3,085.00
GREATER PORTLAND TRANSIT CO.	217.86
INCIDENT TOTAL	\$19,266.31

# PORTLAND FIRE DEPARTMENT

## EQUIPMENT COSTS

ENGINE 11	Apparatus cost	\$ 823.22
	Personnel cost	381.17
	Total	\$1,204.39
ENGINE 1	Apparatus cost	\$ 751.00
	Personnel cost	242.41
	Total	\$ 993.41
ENGINE 5	Apparatus cost	\$ 610.00
	Personnel cost	225.19
	Total	\$ 835.19
ENGINE 6	Apparatus cost	\$ 569.64
	Personnel cost	261.19
	Total	\$ 830.83
ENGINE 4	Apparatus cost	\$ 480.38
	Personnel cost	176.70
	Total	\$ 657.08
ENGINE 9	Apparatus cost	\$ 466.18
	Personnel cost	229.49
	Total	\$ 695.67
ENGINE 8	Apparatus cost	\$ 881.24
	Personnel cost	287.79
	Total	\$ 1,169.03
LADDER 1	Apparatus cost	\$ 722.76
	Personnel cost	245.09
	Total	\$ 967.85
RESCUE 1	Apparatus cost	\$ 505.21
	Personnel cost	130.82
	Total	
MEDCU 3	Apparatus cost	\$ 401.56
	Personnel cost	124.63
	Total	\$ 526.19

MEDCU 4

Apparatus cost	\$ 275.92
Personnel cost	83.04
Total	\$ 358.96

MEDUC 5

Apparatus cost	\$ 257.72
Personnel cost	228.53
Total	\$ 486.25

FIRE ALARM

Personnel cost	
Total	\$ 227.76

CHIEFS

Personnel cost	
Total	\$ 881.92



PORTLAND FIRE DEPARTMENT

RESPONDING COMPANIES - I-295 ROLLOVER 3/13/90

COMPANY	TIME RESPONDED	TIME RETURNED	TOTAL TIME
ENGINE 11	0501	1442	9 hrs. 41 min.
ENGINE 1	0523	1413	8 hrs. 50 min.
ENGINE 5	0523	1234	7 hrs. 11 min.
ENGINE 8	0523	1226	7 hrs. 03 min.
RESCUE 1	0523	1236	7 hrs. 13 min.
ENGINE 4	0700	1239	5 hrs. 39 min.
ENGINE 9	0700	1229	5 hrs. 29 min.
LADDER 1	0700	1247	5 hrs. 47 min.
ENGINE 6	0732	1414	6 hrs. 42 min.
MEDCU 3	0500	1218	7 hrs. 18 min.
MEDCU 4	0717	1218	5 hrs. 01 min.
MEDCU 5	0737	1218	4 hrs. 41 min.

PORTLAND FIRE DEPARTMENT

APPARATUS COSTS - I-295 ROLLOVER 3/13/90

COMPANY	TOTAL TIME	COST
ENGINE 11	9 hrs. 41 min.	\$ 823.22
ENGINE 1	8 hrs. 50 min.	\$ 751.00
ENGINE 5	7 hrs. 11 min.	\$ 610.00
ENGINE 6	6 hrs. 42 min.	\$ 569.64
ENGINE 4	5 hrs. 39 min.	\$ 480.38
ENGINE 9	5 hrs. 29 min.	\$ 466.18
ENGINE 8	7 hrs. 03 min.	\$ 881.24
LADDER 1	5 hrs. 47 min.	\$ 722.76
RESCUE 1	7 hrs. 13 min.	\$ 505.21

COST FIGURES BASED ON:

Engine Company - \$ 85.00 per hour  
1.42 per minute

Ladder Company - \$ 125.00 per hour  
2.08 per minute

Rescue Company - \$ 70.00 per hour  
1.17 per minute

MEDCU

MEDCU 3	7 hrs. 18 min.	\$ 401.56
MEDCU 4	5 hrs. 01 min.	\$ 275.92
MEDCU 5	4 hrs. 41 min.	\$ 257.72

COST FIGURES BASED ON:

\$ 55.00 per hour  
.92 per minute

# PORTLAND FIRE DEPARTMENT

## PERSONNEL COST BREAKDOWN - I-295 ROLLOVER INCIDENT 3/13/90

COMPANY/NAME	HOURLY RATE	TOTAL
ENGINE 11		
Lt. King	11.5843	\$109.00
FF Pirone	10.6000	99.75
FF Stanhope	10.6000	99.75
FF Thomes	7.7228	72.67
ENGINE 5		
Lt. O'Gane	11.2310	\$ 79.85
FF Bachelder	10.6000	75.36
FF Henderson	9.8428	69.98
ENGINE 1		
FF Smith	10.1962	\$ 86.67
FF Harvey	10.6000	90.10
FF Tenpenny	7.7228	65.64
ENGINE 6		
Capt. Meserve	12.1647	\$ 78.10
FF Alley	10.6000	68.05
FF Orr	10.1962	65.46
FF Comeback	7.7228	49.58
ENGINE 4		
Lt. Brown	11.5843	\$ 62.44
FF Woods	10.6000	57.13
FF Hartford	10.6000	57.13
ENGINE 9		
Lt. Schweickhardt	11.5842	\$ 61.28
FF Boyd	10.6000	59.07
FF Campbell	10.6000	59.07
FF Driscoll	10.6000	59.07
ENGINE 8		
Lt. True	11.5843	\$ 81.44
FF Devoe	8.1519	57.31
FF Barton	10.6000	74.52
FF Hawkes	10.6000	74.52
LADDER 1		
FF LaMontagne	10.1962	\$ 72.70
FF Sargent	7.7228	72.67
FF Gilfillin	7.7228	72.67
RESCUE 1		
FF Smith	10.1962	\$ 72.70
FF Pellerin	8.1519	58.12

CHIEFS

101	24.7943	\$232.20
102	18.6276	135.20
103	18.6276	167.67
104	18.6276	186.30
105	16.8957	160.55

FIRE ALARM

Dispatcher Dennison	9.4900	75.92
Dispatcher Meserve	9.4900	18.98

PORTLAND FIRE DEPARTMENT

OVERTIME COSTS - PERSONNEL SERVICES

I-295 ROLLOVER INCIDENT 3/13/90

PERSONNEL	COST
Ludger Perreault	\$ 108.36
George Ward	16.70
Larry Libby	18.25
Robert Bachelder	12.84
A. Bouchard	12.16
Michael McTigue	12.84
Donald Tory	16.06
John Bruni	16.70
John Fairweather	16.70
Charles Dumond	18.25
Stan LeCours	98.60
Frank Cowen	25.05
Patrick Flynn	18.24
David Perry	19.26
Arron Osgood	23.25
John Chandler	25.05
Robert Wassick	26.53
John Gillingham	12.84
David Brown	20.31
Tim Kane	16.06
John Brooks	124.00
Samuel Coffin	8.85
Dana Asdourian	128.48
John Brady	86.68
Linda Boyden	37.95
Heather Carlton	43.35
Jonathan Skillings	39.69
Heather Sargent	63.25
Bill Miller	81.78
Terry Walsh	83.50

CITY OF PORTLAND, MAINE  
MEMORANDUM

TO: Josephine Burton, P.A.O., Fire Department  
FROM: Gerard A. Concannon, P.A.O., Parks /Public Works  
DATE: March 27, 1990  
SUBJECT: I-295 Hazardous Materials Spill

The cost for Parks and Public Works related to this incident are as follows:

<u>Streets and Sanitation Division</u>	\$ 1,528.00
<u>Engineering Division</u>	186.00
<u>Administration Division</u>	<u>514.00</u>
	<u>\$ 2,227.00</u>

GAC/cap

cc: Bruce Bell, Superintendent of Streets/Sanitation  
R. Bruce Ringrose, City Engineer  
George A. Flaherty, Director of Parks/Public Works  
FEMA File

CITY OF SOUTH PORTLAND

684 Broadway  
South Portland, Maine  
04106



FIRE  
DEPARTMENT

PHILIP D. MCGOULDRIK  
Fire Chief

TO: CHIEF CARLTON WINSLOW  
FROM: CHIEF PHILIP D. MCGOULDRIK  
SUBJECT: HAZMAT INCIDENT OF 3-13-90  
DATE: MARCH 21, 1990

Our expenses for this incident are as follows:

1 Rescue w/	
2 Emergency Medical Services personnel @ \$18.00 pr/hr	\$108.00
Engine 3/Squad 3 w/11 firefighters	205.00
1 plug kit and tw butyle suits	<u>375.00</u>
Total expenses	\$688.00

Respectfully,

Chief Philip D. McGouldrick

kml

SO. PORTLAND FIRE DEPARTMENT  
684 BROADWAY  
SO. PORTLAND, MAINE 04106

APRIL 4, 1990

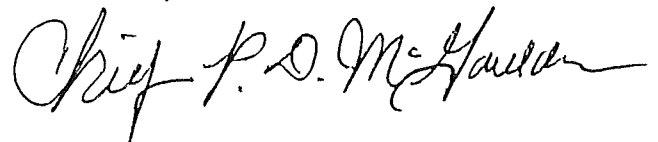
CHIEF CARLTON WINSLOW  
PORTLAND FIRE DEPARTMENT  
PORTLAND, MAINE 04101

DEAR CHIEF WINSLOW,

A RECENT INSPECTION WAS CONDUCTED OF THE BUTYL  
ENCAPSULATING HAZARDOUS MATERIALS SUITS LOANED TO YOUR  
DEPARTMENT DURING THE MURATIC ACID SPILL OF MARCH 13, 1990. THIS  
INSPECTION REVEALED AREAS OF SCUFF DAMAGE WHICH REMOVED THE  
OUTER PROTECTIVE BUTYL COVERING TO BOTH SUITS. THE RESULT OF THIS  
DAMAGE REQUIRES THE REPLACEMENT OF THE TWO SUITS. INSPECTIONS  
PRIOR TO THE INCIDENT DID NOT INDICATE THIS DAMAGE.

REPLACEMENT COST PER SUIT IS \$1386.00 FOR A TOTAL COST OF  
\$2772.00. SHOULD THE CONTRACTOR OR THEIR AGENT WISH TO VIEW THE  
SUITS, THEY MAY DO SO AT OUR CENTRAL FIRE STATION.

SINCERELY,

A handwritten signature in dark ink, appearing to read "Chief P. D. McGouldrick", with a stylized, flowing script.

CHIEF PHILIP D. MCGOULDRIK





GREATER PORTLAND TRANSIT DISTRICT  
PO Box 1097 • Portland, Maine 04104

DATE March 23, 1990      AMOUNT \$ 217.86

BILL NO. 3-20

CHIEF CARLETON WINSLOW  
PORTLAND FIRE DEPARTMENT  
380 CONGRESS ST  
PORTLAND ME 04101

DATE		AMOUNT
3/13/90	Emergency Evacuation Preparedness Tukey's Bridge accident - March 13, 1990	
	1 Driver and Bus at scene - Labor	\$ 49.29
	@ straight time 3 hours - Bus	105.00
	1 Driver Stand-By called-in	
	@ overtime 2.58 hours - Labor	<u>63.57</u>
		\$ 217.86
TERMS: NET 30 DAYS. PLEASE WRITE BILL NUMBER(S) ON CHECK		

WESTBROOK FIRE DEPARTMENT  
41 CUMBERLAND STREET  
WESTBROOK, MAINE 04092

APRIL 1, 1990

Fire Chief  
Carlton Winslow  
380 Congress Street  
Portland, Maine 04104

Re: PERSONNEL COSTS


Dear Chief Winslow,

The personnel costs incurred during the hazardous material incident in your City on March 13, 1990, are as follows:

1. Regular personnel Haz mat Suits delivery by on duty  
Captain - 1-hour @ \$11.52 = \$11.52
2. Regular personnel standby for response in our Station-1  
One (1) Captain 4.5-hours @ \$11.52 = \$ 51.84  
Five (5) Call Personnel 4.5-hours @ \$ 7.50 = \$168.75  
  
5.5 man hours - 2-regular personnel cost \$ 63.60  
22.5 man hours - 5-call personnel cost \$168.75  
  
60% fringe benefit costs regular personnel \$ 38.16  
  
TOTAL PERSONNEL COST \$270.51

There is no charge for the Butyl Haz mat suits, however, they have been sent to Fyrepel Company for inspection and repairs. That cost will be forwarded to you when received.

Very truly yours,

  
James F. Rulman  
Fire Chief  
City of Westbrook

JFR/ms

PORTLAND FIRE DEPARTMENT FIRE REPORT

RUN#: 701 BOX#: 144 CODE#: 40 DATE: 03/13/90  
STREET#: -0- LOCATION: I-295 NORTH OF TUKEYS TYPE: BRIDGE  
REMARKS: 10-55 TANK TRUCK ROLL-OVER  
RECEIVED: 0501 DISPATCHED: 0501 ARRIVAL: 0510 E-11  
MULTI ALARM: -0-  
RECALL: -0- APP IN QRTS: 1442 E-11 REC BY: MESERVE  
DISP BY: MESERVE REC HOW: PHONE DISP HOW: STILL  
ASSIGNMENT: E-11 E-1 0523  
ENG CO RETURN: 1442 E-11

LAD CO RETURN: -0-

CHIEF: OBRIEN NATURE: ROLL-OVER MURIATIC ACID SPILL  
NOTIFIED: DEP 0514 106 0519 S POLICE 0533 SPFD 0538 WEST F D  
0543 GEO FLAHERTY 0547 USCG 0547 IRST -- ROAD & SEA  
TRANSPORT WASHINGTON, MAINE

UNDER CONTROL:

# PORTLAND FIRE DEPARTMENT FIRE REPORT

RUN#: 702 BOX#: 141 CODE#: 40 DATE: 03/13/90  
 STREET#: -0- LOCATION: VERANDA & WORDSWORTH TYPE: STREETS  
 REMARKS: MURIATIC ACID SPILL  
 RECEIVED: 0523 DISPATCHED: 0523 ARRIVAL: 0536 E-1  
 MULTI ALARM: -0-  
 RECALL: -1404 APP IN QRTS: E-1 REC BY: MESERVE  
 DISP BY: MESERVE REC HOW: PHONE DISP HOW: D-BOX  
 ASSIGNMENT: E-5-1 E-8 R-1  
 ENG CO RETURN: E-5 1234; E-1 1413  
 LAD CO RETURN: E-8 1226 R-1 1236

CHIEF: OBRIEN NATURE: MURIATIC ACID SPILL  
 NOTIFIED: CLEAN HARBOR 0550 103 0555 101 0601 FAL FD 0602 FAL  
 RES 0627 WEATHER 0628 FAL FD 0648 PRESUMPSCOT SCHOOL  
 1118  
 UNDER CONTROL:

RUN#: 702 BOX#: 141 CODE#: 40 DATE: 03/13/90  
 STREET#: -0- LOCATION: VERANDA & WORDSWORTH TYPE: STREETS  
 REMARKS: 10-55 TANK TRUCK ROLL-OVER MURIATIC ACID SPILL  
 RECEIVED: 0700 DISPATCHED: 0700 ARRIVAL: 0700  
 MULTI ALARM: 2ND ALARM D-BOX 141  
 RECALL: 1404 APP IN QRTS: 1247 L-1 REC BY: G DENNISON  
 DISP BY: G DENNISON REC HOW: CAR-3 DISP HOW: 2 ND  
 ASSIGNMENT: E-4-9 L-1  
 ENG CO RETURN: E-9 1229 E-4 1239  
 LAD CO RETURN: L-1 1247

CHIEF: OBRIEN NATURE: MURIATIC ACID SPILL  
 NOTIFIED: 66 0700  
 UNDER CONTROL:

RUN#: 702 BOX#: 141 CODE#: 40 DATE: 03/13/90  
 STREET#: -0- LOCATION: VERANDA & WORDSWORTH TYPE: STREETS  
 REMARKS: 10-55 ROLL-OVER TANK TRUCK  
 RECEIVED: 0732 DISPATCHED: 0732 ARRIVAL: 0732  
 MULTI ALARM: SPEC CALL E-6  
 RECALL: 1404 APP IN QRTS: 1414 E-6 REC BY: G DENNISON  
 DISP BY: G DENNISON REC HOW: CAR-3 DISP HOW: SPEC  
 ASSIGNMENT: E-6  
 ENG CO RETURN: 1414 E-6  
 LAD CO RETURN: -0-

CHIEF: CURRAN NATURE: MURIATIC ACID SPILL  
 NOTIFIED: -0-  
 UNDER CONTROL:

|| PORTLAND FIRE DEPARTMENT FIRE REPORT ||

RUN#: 702 BOX#: 141 CODE#: 40 DATE: 03/13/90  
STREET#: -0- LOCATION: -0- TYPE: -0-  
REMARKS: OUT OF TOWN COVERAGE  
RECEIVED: 0750 DISPATCHED: 0750 ARRIVAL: -0-  
MULTI ALARM: -0-  
RECALL: -0- APP IN QRTS: SPE-3 1241 REC BY: G DENNISON  
DISP BY: G DENNISON REC HOW: 102 DISP HOW: -0-  
ASSIGNMENT: SP E-3 SQ-3 R-1 SCAR E-7 FAL E-3 WEST R-2  
ENG CO RETURN: SP E-3 MUNJOY SCAR E-7 BRAMHALL FAL E-3 ENG-8 SP RES-1  
CENT WEST RES-2 ENG-3 WEST ENG CO ON STAND-BY VIA PHONE  
LAD CO RETURN: -0-  
CHIEF: OBRIEN NATURE: TANK TRUCK ROLL-OVER MURIATIC ACID  
NOTIFIED: -0-

UNDER CONTROL:

03/21/90

|| CITY OF PORTLAND MEDCU REPORT ||

1

RUN#: 1363      DATE: 03/13/90      UNIT#: 3      MAR#: 15  
STREET#: -0-      LOCATION: I-295 NORTH OF TUKEYS      TYPE: -0-  
RECEIVED: 0500      DISPATCH: 0500      ARRIVAL: 0510  
ENROUTE: 0537      ARRIVE HOSPITAL: 0553      IN SERVICE: 0610  
HOSPITAL: MMC      RECEIVED BY: MESERVE      DISPATCHED BY: MESER  
REMARKS: TANK TRUCK 10-55 ROLL-OVER

03/21/90

|| CITY OF PORTLAND MEDCU REPORT ||

1

RUN#: 1365 DATE: 03/13/90 UNIT#: 3 MAR#: 39  
STREET#: -0- LOCATION: VERANDA & WORDSWORTH TYPE: STREETS  
RECEIVED: 0610 DISPATCH: 0610 ARRIVAL: 1050  
ENROUTE: 1050 ARRIVE HOSPITAL: 1055 IN SERVICE: 1218  
HOSPITAL: -0- RECEIVED BY: MESERVE DISPATCHED BY: MESERVE  
REMARKS: STAND-BY STAGGING AREA (41 ARCADIA ST 2ND FLOOR)

03/21/90

|| CITY OF PORTLAND MEDCU REPORT ||

1

RUN#: . 1366 . DATE: 03/13/90 UNIT#: 4 MAR#: 39  
STREET#: -0- LOCATION: VERANDA & WORDSWORTH TYPE: STREETS  
RECEIVED: 0717 DISPATCH: 0717 ARRIVAL: 0734  
ENROUTE: 1218 ARRIVE HOSPITAL: 1218 IN SERVICE: 1218  
HOSPITAL: -0- RECEIVED BY: G DENNISON DISPATCHED BY: G DENNISON  
REMARKS: STAND-BY STAGGING AREA



03/21/90

|| CITY OF PORTLAND MEDCU REPORT ||

1

RUN#: 1367      DATE: 03/13/90      UNIT#: 5      MAR#: 39  
STREET#: -0-      LOCATION: VERANDA & WORDSWORTH      TYPE: STREETS  
RECEIVED: 0737      DISPATCH: 0737      ARRIVAL: 1218  
ENROUTE: 1218      ARRIVE HOSPITAL: 1218      IN SERVICE: 1218  
HOSPITAL: -0-      RECEIVED BY: G DENNISON      DISPATCHED BY: G DENNISON  
REMARKS: STAND-BY STAGGING AREA

## N O T I C E

PORTLAND FIRE DEPARTMENT  
MEMORANDUM

TO: All Department Personnel

FROM: Chief Winslow *C.E.W.*

DATE: 11-1-90

SUBJECT: Chief of Operations

I am very pleased to inform you that the City Manager has authorized the funding which will enable the Department to have our Chief of Operations, Deputy Chief Brown, assigned to Fire Headquarters on a schedule of the five business days per week, all year round. Chief Brown will only cover the vacations and sick leave of the other Deputy Chiefs during their day shifts, Monday through Friday. The nights and weekends will be covered by the remaining three Chiefs.

I think this change is going to improve communications both within the Department and with other agencies and individuals. In the past, with Chief Brown working shift work, people who needed to reach him felt frustrated when they were told he was unavailable. Sometimes Jo Burton had to get involved in personnel issues, which he had been working on, causing inconsistencies and lack of continuity.

In the future, all personnel issues, such as contract interpretation, vacations, training, etc., (but not benefits), should be directed to Chief Brown.